Chartered Accountants in IndustryA Schneider Electric perspective

Rajani Kesari CFO Schneider Electric Greater India 8 Dec 2013



Schneider Electric – the global specialist in energy management

24 billion € sales

41% of sales in new economies

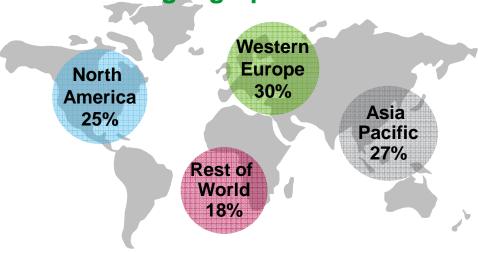
140000+

people in 100+ countries

4-5%

of sales devoted to R&D





Diversified end markets – 2012 sales

X	Utilities & Infrastructure	25%
m	Industrial & machines	22%
	Data centres 15%	
M	Non-residential buildings	29%
	Residential 9%	

Worldwide leader in most of our businesses

	Partner	Infrastructure	Industry	ΙΤ	Buildings		
% of 2012 Group sales	37%	22%	19%	15%	7%		
Key technology	Low Voltage & Renewable	Medium Voltage & Grid Automation	Industrial Automation	Critical Power & Cooling	Building Automation & Security		
Schneider Electric worldwide rank	#1	#1	#2	#1	#4		
Global competitors	ABB Siemens Eaton Legrand	ABB Siemens	Siemens Rockwell	Emerson Eaton	Siemens JCI Honeywell		
Adjacent & synergetic businesses							
90% of group sales as world #1 or 2 player vs. 50% in 2000							

We provide Energy Management Solutions

Energy production & transmission

Energy Management

Energy Usage

- Wind energy
- 企
- Solar energy
- 3

Hydro

- Ξ
- Biofuels
- EFS
- •Hydrocarbons
- Nuclear

2

Making energy...

- Safe
 - Reliable
 - Efficient
- Productive
- Green

Appliances



Climate control



Security



Lighting



Machines



•IT servers

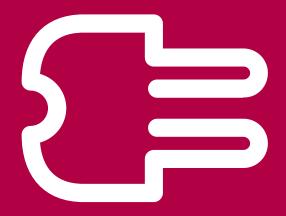


...with upto 30% savings everywhere



Schneider Electric India:

A leading energy management company in India



50 years history in India, with rapid expansion in last 8 years

2000 S&S Switchgear Crompton Greaves LV 1995 100% Subsidiary 1984 Telemecanique Controls India JV

TATA

Merlin Gerin JV

Building Base

2005

Global Factory, Hyderabad

2004

CLIPSAL



2003

R&D Center, Bangalore Baroda Factory, Wiring Devices

2002

Automation Solution Application Center

Aggressive Growth

2011

Luminous
Digilink India
APW President India

2010

Areva Distribution Zicom Security India Uniflar S.p.A.



LUMINOUS

BOIGILINK

SUBGICIERA

2009

Conzerv Systems India Meher Capacitors India



2008

Solution Engineering Center

2007

PELCO

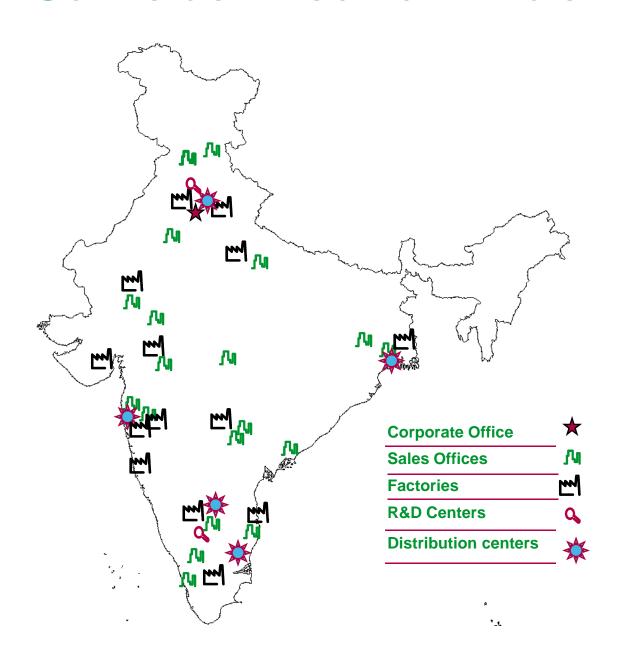


2006

APC t.a.c



Schneider Electric in India





19,000+ People



31

Factories



1,000+

R&D Staff (based in India)



6

Acquisitions (in past 36 months)



45,000+

Point of sales

2,000+

Partners

Finance @Schneider Electric India

A strong team of 500 + spread across India

- ONE Schneider Electric
 - 16 legal entities including 2 listed entities, one JV
- ONE performance reporting
 - 9 ERP platforms
- ONE Supply chain platform
 - 31 global factories
 - 50% of imported products
- ONE R&D center
 - Six different underlying flows
- Host for global functions
 - IT back office, Finance Shared services, Solution technicians

What are CAs doing now in our Company

- Traditional functions
 - Risk management/Internal control
 - Accounting
 - Controlling
 - FPA
 - Treasury and Reporting....
- Driving profitability levers across the Group
- Leading project for operational efficiency
 - Rationalization of factories, workforce, policies
- Strategic pricing of our portfolio
- Mergers, acquisitions and integrations
- Managing risks of solutions business techno commercial
- Globally innumerable examples of Finance heads becoming Country Presidents, leading strategy and leading transformations.

My own career progression



Adaptability

- There is no longer a single route to reach the desired position, so be open to opportunities which emerge
- Can be risk, M&A, Tax...any new process is an opportunity

Constant Upskilling

- In a global economy with no borders no country/company is insulated, so stay updated on all areas
- Broaden your scope
 - Finally its all logic, there is no position which we cannot handle

