



# Internal Auditing - Will the future be Integrated Audits

Deepak Jain

SVP & Global Head - Corporate Internal Audit

# Imperatives for Audit function



Assure the audit committee



Optimizing audit resources



Minimize interruptions to business during audit



Comprehensive insight for selected area of audit



Comprehensive root cause and recommendations

# What is integrated audit

Integrated audit may be classified as audits covering any or all the following areas as part of audit of any specific area / business process



Specific application used by business to perform business



Possibility of fraud in business process



Statutory & legal compliance as applicable



Possibility of violation of FCPA / Anti Bribery



Optimization opportunities (Cycle time, cost or efficiency)



Information security / Cyber security

# Challenges of performing integrated audits

---



Lack of expertise to perform the integrated audits



Coordination & collaboration becomes a challenge when augmenting team with experts

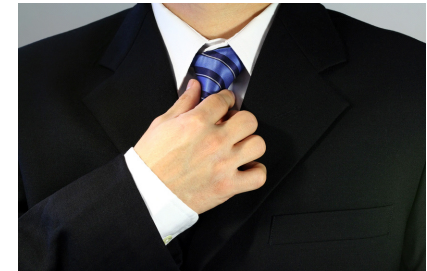


Enhanced scope with additional person days and elapsed time

# Challenges : Solutions

---

- Building & retaining Expertise
  - a) Creating a center of excellence with in audit function.
  - b) Program to get 'Guest auditors' from business.
  - c) Even if we outsource to experts ,embed audit team member.
- Enhance diversity in talent
  - Talent -> CA ,MBA ,Engineers ,Sales and delivery experience.



# Case: Wipro

---

Audit of recruitment function

Scope:

- a) Compliance to Wipro Policy
- b) Compliance to in country legislations.
- c) Examine Fraud scenario- fake employment letter
- d) External security risks- Wipro career site
- e) Efficiency and cost optimization
- f) Application controls(ITAC) and General controls (ITGC)- Oracle based application.



# Benefits of integrated audit

---



- a. Comprehensive risk assessment and review during audit although in a dynamic IT environment
- b. Integrated audit includes audit of IT environment, which helps the business organization which has extensively invested in IT and information security
- c. Optimization of auditor and auditee's time
- d. Skill development of audit team and overall function ,professional growth.
- e. Cost optimization for audit function
- f. Enhanced and comprehensive assurance to Audit committee and other stakeholders

**The future is Integrated audits. Early adoption will help**

